

Beach Erosion Authority for Clean Oceans and Nourishment

# FISCAL YEAR 2025-26 BUDGET REVIEW

Presentation to BEACON Executive Committee  
By Marc Beyeler, Executive Director  
Thursday, October 24, 2024

# Multi-Year Budgeting and Review

- The Executive Committee recommended creation of an Ad-hoc Budget Subcommittee to work with staff to undertake a review of BEACON budgeting at its December 2023 meeting.
- The BEACON Board created the Ad-hoc Budget Subcommittee in December 2023.
- For the past year staff met with Subcommittee on multiple occasions and discussed multi-year budgeting, including the past four years, 2020 to 2024, and options for the next three to five years
- In October 2024 the Subcommittee completed the year of budget review
- At its last meeting, the Subcommittee reviewed initial options for the Fiscal Year 2025-26 BEACON Budget, including a range of options for operational funding and member dues to support continued and expanded activities for the next three to five years

# Going Forward

- Have finished a year of budget review with Ad-hoc Budget Subcommittee
- At its last meeting in October, the Subcommittee reviewed initial staff suggestions for the Fiscal Year 2025-26 BEACON Budget, including a range of options for operational funding and member dues to support continued and expanded activities
- Staff reported to the Subcommittee that it would take comments and suggestions received from Subcommittee and present the proposed budget options with additional information to the Executive Committee and the BEACON Board at subsequent meetings
- The proposed Budget options incorporate comments and suggestions received by the Subcommittee
- Staff will include any additional information requested by Executive Committee members in subsequent presentations to the BEACON Board

# BEACON's value proposition

- BEACON is a professional services expert staff agency assisting with, supporting, and managing beach protection and restoration projects in partnership with Beacon member agencies and others.
- BEACON compliments the initiatives and activities of its member agencies providing regional-level coastal resources and restoration planning and project support, focused on regional sediment management and coastal adaptation.
- BEACON demonstrates the effectiveness of innovative coastal protection and restoration projects, featuring nature-based 'solutions'.
- BEACON seeks to employ the best available science and to support advances in science in support of improved policies.
- BEACON focuses on implementation and 'getting things done.'

# BEACON's Program and Budgeting Goals

- BEACON seeks to support member agencies' efforts to cooperate and coordinate on coastal planning, resource protection, coastal adaptation and resilience
- BEACON seeks to use its member dues and its operational budget resources to leverage maximum results incorporating linked local and regional programs and projects, using the best available science.
- BEACON uses members dues to fund direct professional services supporting local member agency coastal restoration and adaptation initiatives and projects

# Multi-Year Budgeting and Review

Heard from and discussed with staff several related topics, including:

- Reviewing multi-year program goals;
- budgeting goals;
- Reviewing multi-year history of member dues;
- Dues support for operational budgets; and
- Reviewing the structure of BEACON's operational budget and its professional services

# Multi-Year Budgeting Review

## 2020-2024: Looking Back

- Four Years of successful programming and budgeting
- Living within budget means while producing project successes
- Followed prudent budget and fiscal principles
- Substantially increased level of external funding to support BEACON projects and programs
- Increased its efforts to integrate the best science in support of improved policy and decision--making
- Expanded its focus on project implementation, leveraging millions of dollars for project planning and development.

# Program and Budgeting Results

- BEACON uses its small annual operational budget resources to provide expert technical and professional services in support of its multiple goals of coastal protection, restoration, adaptation, and stewardship.
- BEACON supports its operational funding with member dues
- BEACON uses its operational funding to leverage essential program and project funding from external partners and funders to accomplish 'in-the-ground' projects.
- Over the past four years BEACON staff have successfully leveraged staff resources and activities with external funding of over \$1.5 million in project planning funding, and over \$17 million in capital construction funding.
- To continue and accelerate project and program success, staff is recommending Board consider a range of operational budgeting and member dues



<b>BEA - 5665 BEACON OPERATIONS</b>	<b>Actuals FY 2021</b>	<b>Actuals FY 2022</b>	<b>Actuals FY 2023</b>	<b>Adjusted Budget FY 2024</b>	<b>Recommended Budget FY 2025</b>
2031 - COMMUNICATIONS	0	0	0	10,000	12,100
2072 - INSURANCE	3,742	4,715	5,023	5,500	6,000
2131 - MEMBERSHIPS AND DUES	875	850	688	2,000	1,100
2159 - MISCELLANEOUS EXPENSE	1,989	287	3,370	5,003	5,000
2183 - ENGINEERING AND TECHNICAL SURVEYS	72,624	82,978	119,081	95,001	115,000
2185 - ATTORNEY SERVICES	17,360	10,850	12,804	15,000	15,000
2199 - OTHER PROFESSIONAL AND SPECIALIZED SERVICES NON IS	204,839	150,906	133,601	207,500	182,140
2273 - EDUCATION CONFERENCE AND SEMINARS	921	1,350	3,340	14,000	12,500
2292 - TRAVEL EXPENSE	0	0	1,285	6,500	3,500
<b>20 - SERVICES AND SUPPLIES SUBTOTAL</b>	<b>302,350</b>	<b>251,936</b>	<b>279,191</b>	<b>360,503</b>	<b>352,340</b>
6101 - CONTINGENCIES	0	0	0	0	8,087
<b>60 - CONTINGENCIES SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,087</b>
<b>EXPENSE SUBTOTAL</b>	<b>302,350</b>	<b>251,936</b>	<b>279,191</b>	<b>360,503</b>	<b>360,427</b>
8911 - INVESTMENT INCOME	1,482	1,388	9,247	4,530	14,374
<b>89 - REVENUE USE OF MONEY AND PROPERTY SUBTOTAL</b>	<b>1,482</b>	<b>1,388</b>	<b>9,247</b>	<b>4,530</b>	<b>14,374</b>
9252 - STATE OTHER	0	0	0	0	0
9371 - OTHER GOVERNMENTAL AGENCIES	305,210	304,159	319,670	335,973	346,053
<b>90 - INTERGOVERNMENTAL REVENUE SUBTOTAL</b>	<b>305,210</b>	<b>304,159</b>	<b>319,670</b>	<b>335,973</b>	<b>346,053</b>
9770 - CONTRIBUTIONS AND DONATIONS	0	0	100	0	0
9790 - MISCELLANEOUS REVENUE	0	0	29	0	0
<b>97 - MISCELLANEOUS REVENUES SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>129</b>	<b>0</b>	<b>0</b>
<b>USE OF FUND BALANCE &amp; CONTINGENCY</b>				<b>20,000</b>	
<b>REVENUE SUBTOTAL</b>	<b>306,692</b>	<b>305,547</b>	<b>329,046</b>	<b>360,503</b>	<b>360,427</b>
<b>OPERATING LOSS/(GAIN)</b>	<b>(4,341)</b>	<b>(53,611)</b>	<b>(49,855)</b>	<b>0</b>	<b>0</b>

# Multi-Year Budgeting and Review

## 2025-2028 Looking Forward

- Strengthen and expand BEACON's professional services
  - *Consider expanding staffing by 1-2 additional specialists*
- Continue to leverage professional services
  - *Expand efforts to increase extra-mural/external funding to support BEACON projects*
- Continue and expand BEACON's focus on projects 'on-the-ground'
  - *Focus planning and project development efforts on implementation to the maximum extent feasible*

**BEACON PROPOSED BUDGET FOR FY 2025-26**

Fund O025	Division/ Unit Code	Account Code	FY 2022-23 Actual-Unaudited Financials	FY2023-24 Adjusted Budget	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Option 1 Status Quo 3%	FY 2025-26 Proposed Budget Option 2 Path to Strength 15%	FY 2025-26 Proposed Budget Option 3 Half Strength 30%	FY 2025-26 Proposed Budget Option 4 Full Strength 50%						
						3% CPI - Dues Increase	15% - Dues Increase	30% - Dues Increase	50% - Dues Increase						
<b>FINANCING SOURCES</b>															
<b>Fund Balance</b>															
Appropriation of Fund Balance						10,000.00	-	-	-	-					
<b>Revenue</b>															
<b>Operating Revenue:</b>															
Investment Income	5665	8911	10,483	4,530	14,374	14,374	14,374	14,374	14,374						
Memberships Dues	5665	9371	319,670	335,973	346,063	356,434	397,960	449,870	519,081						
Contributions and Donations	5665	9770	2,906			-	-	-	-						
Miscellaneous Revenue	5665	9790	29			-	-	-	-						
<b>Subtotal - Operating Revenue:</b>						<b>333,088</b>	<b>340,503</b>	<b>360,427</b>	<b>370,808</b>	<b>412,334</b>	<b>464,244</b>	<b>533,455</b>			
<b>Grant and Project Revenue:</b>															
Grant Funding (OPC-Debris Basin Modification Project)	5668	9252	7,585			-	-	-	-						
Grant Funding (OPC-RSM/SLR Adaptation)	5668	9252	169,489	199,101		-	-	-	-						
Grant Funding (California Coastal Commission Grant-RCAMP)(City of Santa Barbara)	5668	9252	43,452	431,548		-	-	-	-						
Surfer's Point	5668	9252				-	-	-	-						
Grant Funding (The Bay Foundation-Coastal Access & Beach Visitor Data)	5668	9252		336,250		-	-	-	-						
<b>Subtotal - Grant and Project Revenue:</b>						<b>220,526</b>	<b>966,899</b>	-	-	-	-				
<b>Total - Revenue:</b>						<b>553,614</b>	<b>1,307,402</b>	<b>360,427</b>	<b>370,808</b>	<b>412,334</b>	<b>464,244</b>	<b>533,455</b>			
<b>TOTAL FINANCING SOURCES</b>						<b>553,614</b>	<b>1,307,402</b>	<b>360,427</b>	<b>370,808</b>	<b>412,334</b>	<b>464,244</b>	<b>533,455</b>			
<b>EXPENDITURES</b>															
<b>Operating Expenses (Overhead):</b>															
Communication & Outreach	5665	2031		10,000	12,100	20,000	20,000	20,000	20,000						
Insurance	5665	2072	5,023	5,500	6,000	6,500	6,500	6,500	6,500						
Memberships and Dues	5665	2131	688	2,000	1,100	2,500	2,500	2,500	2,500						
Miscellaneous Expense	5665	2159	3,370	5,003	5,000	5,000	5,000	5,000	5,000						
Technical Services	5665	2183	116,056	95,001	115,000	116,308	128,000	148,600	177,324						
Attorney Services	5665	2185	12,804	15,000	15,000	15,500	15,500	15,500	15,500						
Accounting Services	5665	2199			20,000	20,000	20,000	20,000	20,000						
Professional & Specialized Services	5665	2199	133,601	207,500	162,140	165,000	185,544	215,631	254,500						
Training and Education: Conferences, Workshops, and Seminars	5665	2273	3,340	14,000	12,500	15,000	15,000	15,000	15,000						
Travel Expenses - (Mileage, Travel & Conf.)	5665	2292	1,285	6,500	3,500	5,000	5,000	5,000	5,000						
<b>Subtotal - Operating Expenses:</b>						<b>276,167</b>	<b>360,504</b>	<b>352,340</b>	<b>370,808</b>	<b>403,044</b>	<b>453,731</b>	<b>521,324</b>			
<b>Grant Funding Expenditures:</b>															
<b>Grant - OPC (Debris Basin Removal Proj.)</b>						5668	2183								
<b>Grant - OPC (Surfer's Point Proj.)</b>						5668	2183								
Other Professional & Specialized Services - (Project Mgmt.)						5668	2199		96,250	-	-	-			
Engineering and Technical Surveys - CABV-SMBR						5668	2183		240,000	-	-	-			
<b>The Bay Foundation-Coastal Access &amp; Beach Visitor Data -CABV</b>									<b>336,250</b>	-	-	-			
Engineering and Technical Surveys - CCC-RCAMP-Cooperative City of Santa Barbara						5668	2183		27,452	59,000	-	-			
Professional & Specialized Services - (Project Mgmt.)						5668	2199		16,000	372,548	-	-			
<b>California Coastal Commission-Cooperative City of Santa Barbara</b>									<b>43,452</b>	<b>431,548</b>	-	-			
Professional & Specialized Services - (Project Mgmt.)						5668	2199		26,000	16,000	-	-			
Engineering and Technical Surveys - OPC Grant - RSM/SLR Adaptation						5668	2183		114,868	95,320	-	-			
<b>OPC Grant - RSM/SLR Adaptation:</b>									<b>140,868</b>	<b>111,320</b>	-	-			
<b>Subtotal - Grant Funding Expenditures:</b>									<b>184,320</b>	<b>879,118</b>	-	-			
<b>Contingencies:</b>															
Contingencies - Grant matching, Contract Amendments, New Programs.						5665	6101			8,087	-	9,300	10,513	12,131	
<b>Subtotal - Contingencies:</b>									<b>8,087</b>	-	<b>9,300</b>	<b>10,513</b>	<b>12,131</b>		
<b>TOTAL EXPENDITURES</b>									<b>460,487</b>	<b>1,239,622</b>	<b>360,427</b>	<b>370,808</b>	<b>412,344</b>	<b>464,244</b>	<b>533,455</b>
<b>Net Income/(Loss) [PROJECTED USE OF APPROPRIATED FUND BALANCE]</b>						93,127	67,780	10,000	-	-	-	-			
<b>Fund O025 - Beginning Fund Balance \$</b>						<b>216,124</b>	-	-	-	-					
<b>Fund O025 - Ending Fund Balance \$</b>						<b>309,251</b>	<b>309,251</b>	<b>309,251</b>	<b>309,251</b>	<b>309,251</b>					

**Fiscal Year 2025-2026**  
**BEACON Proposed Membership Dues**

Entity	Fiscal Year 2019-20	Board Approved Increase 100.00%	Fiscal Year 2020-21	CPI Increase 1.40%	Fiscal Year 2021-22	Board Approved Increase 5.10%	Fiscal Year 2022-23	CPI Increase 5.10%	Fiscal Year 2023-2024	CPI Increase 3.00%	Fiscal Year 2024-2025	Option 1 Status Quo 3.00%	Proposed Fiscal Year 2025-2026
County of Ventura	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 1,730.00	\$ 59,402.00
County of Santa Barbara	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 1,730.00	\$ 59,402.00
City of Santa Barbara	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 1,442.00	49,503.00
City of Oxnard	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 1,442.00	49,503.00
City of Buenaventura	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 1,442.00	49,503.00
City of Carpinteria	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 865.00	29,707.00
City of Port Hueneme	9,615.00	\$ 15,385.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 865.00	29,707.00
City of Goleta	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 865.00	29,707.00
	\$ 147,095.00	\$ 152,865.00	\$ 299,960.00	\$ 4,199.00	\$ 304,159.00	\$ 15,511.00	\$ 319,670.00	\$ 16,303.00	\$ 335,973.00	\$ 10,080.00	\$ 346,053.00	\$ 10,381.00	\$ 356,434.00

Entity	Fiscal Year 2019-20	Board Approved Increase 100.00%	Fiscal Year 2020-21	CPI Increase 1.40%	Fiscal Year 2021-22	Board Approved Increase 5.10%	Fiscal Year 2022-23	CPI Increase 5.10%	Fiscal Year 2023-2024	CPI Increase 3.00%	Fiscal Year 2024-2025	Option 2 Path to Strength 15.00%	Proposed Fiscal Year 2025-2026
County of Ventura	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 8,651.00	\$ 66,323.00
County of Santa Barbara	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 8,651.00	\$ 66,323.00
City of Santa Barbara	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 7,209.00	55,270.00
City of Oxnard	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 7,209.00	55,270.00
City of Buenaventura	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 7,209.00	55,270.00
City of Carpinteria	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 4,326.00	33,168.00
City of Port Hueneme	9,615.00	\$ 15,385.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 4,326.00	33,168.00
City of Goleta	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 4,326.00	33,168.00
	\$ 147,095.00	\$ 152,865.00	\$ 299,960.00	\$ 4,199.00	\$ 304,159.00	\$ 15,511.00	\$ 319,670.00	\$ 16,303.00	\$ 335,973.00	\$ 10,080.00	\$ 346,053.00	\$ 51,907.00	\$ 397,960.00

Entity	Fiscal Year 2019-20	Board Approved Increase 100.00%	Fiscal Year 2020-21	CPI Increase 1.40%	Fiscal Year 2021-22	Board Approved Increase 5.10%	Fiscal Year 2022-23	CPI Increase 5.10%	Fiscal Year 2023-2024	CPI Increase 3.00%	Fiscal Year 2024-2025	Option 3 Half Strength 30.00%	Proposed Fiscal Year 2025-2026
County of Ventura	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 17,302.00	\$ 74,974.00
County of Santa Barbara	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 17,302.00	\$ 74,974.00
City of Santa Barbara	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 14,418.00	62,479.00
City of Oxnard	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 14,418.00	62,479.00
City of Buenaventura	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 14,418.00	62,479.00
City of Carpinteria	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 8,653.00	37,495.00
City of Port Hueneme	9,615.00	\$ 15,385.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 8,653.00	37,495.00
City of Goleta	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 8,653.00	37,495.00
	\$ 147,095.00	\$ 152,865.00	\$ 299,960.00	\$ 4,199.00	\$ 304,159.00	\$ 15,511.00	\$ 319,670.00	\$ 16,303.00	\$ 335,973.00	\$ 10,080.00	\$ 346,053.00	\$ 103,817.00	\$ 449,870.00

Entity	Fiscal Year 2019-20	Board Approved Increase 100.00%	Fiscal Year 2020-21	CPI Increase 1.40%	Fiscal Year 2021-22	Board Approved Increase 5.10%	Fiscal Year 2022-23	CPI Increase 5.10%	Fiscal Year 2023-2024	CPI Increase 3.00%	Fiscal Year 2024-2025	Option 4 Full Strength 50.00%	Proposed Fiscal Year 2025-2026
County of Ventura	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 28,836.00	\$ 86,508.00
County of Santa Barbara	\$ 24,995.00	\$ 24,995.00	\$ 49,990.00	\$ 700.00	\$ 50,690.00	\$ 2,585.00	\$ 53,275.00	\$ 2,717.00	\$ 55,992.00	\$ 1,680.00	\$ 57,672.00	\$ 28,836.00	\$ 86,508.00
City of Santa Barbara	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 24,031.00	72,092.00
City of Oxnard	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 24,031.00	72,092.00
City of Buenaventura	20,830.00	\$ 20,830.00	\$ 41,660.00	\$ 583.00	\$ 42,243.00	\$ 2,154.00	44,397.00	\$ 2,264.00	46,661.00	\$ 1,400.00	48,061.00	\$ 24,031.00	72,092.00
City of Carpinteria	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 14,421.00	43,263.00
City of Port Hueneme	9,615.00	\$ 15,385.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 14,421.00	43,263.00
City of Goleta	12,500.00	\$ 12,500.00	\$ 25,000.00	\$ 350.00	\$ 25,350.00	\$ 1,293.00	26,643.00	\$ 1,359.00	28,002.00	\$ 840.00	28,842.00	\$ 14,421.00	43,263.00
	\$ 147,095.00	\$ 152,865.00	\$ 299,960.00	\$ 4,199.00	\$ 304,159.00	\$ 15,511.00	\$ 319,670.00	\$ 16,303.00	\$ 335,973.00	\$ 10,080.00	\$ 346,053.00	\$ 173,028.00	\$ 519,081.00